STATEMENT OF INTENT

The creation of Health and Social Care Scotland is the opportunity to lead a response, and to create a system, which meets the needs of Scotland’s population. It relies on collaboration, strong partnership and the spirit of working with communities, and working together to develop positive relationships across systems to enable change to happen.

This Statement of Intent reflects a longstanding strategic commitment between the Partnerships to develop and deliver health and social care services in an integrated way. This builds on the essential transformation of our care systems in communities, and helps create a more sustainable compassionate and caring Scotland.

Our aims include:

- Supporting the planning of integrated health and social care services in our communities
- Collaborating to help deliver sustainable health and social care services
- Championing the voices of people who use our services, our staff and our communities
- Working together to shape and influence policy, practice and legislation
- Supporting the development of capable and confident system leaders

The focus is different, the feel is different, and, the collective ambition is clear.

Health and Social Care Scotland represents a new social movement influencing, enabling and creating Partnerships that deliver high quality care in communities. The movement needs to think beyond traditional approaches to strategic change, creating a culture that supports innovation. We aim to galvanise the full capacity and capabilities of our partners in care and identify breakthroughs, ensuring these are spread across the system.

Health and Social Care Scotland will fully reflect the purpose, values, outcomes and ambition set out in the National Performance Framework.

Health and Social Care Scotland will now focus to support the following five essential elements, and create the series of collaborative conversations and changes required through Partnership at a local and national level.
FIVE ESSENTIAL ELEMENTS

1. **Transform the approach to improving health, wellbeing and independence** by developing foundations for good health, tackling risk factors, not accepting the increasing profile of some conditions and diseases as something which is beyond our control, and supporting people and communities to care for themselves and each other across the life course.

2. **Build stronger community care systems and primary care services** by coproducing and creating a radical overhaul of the models of care and infrastructure required to support local communities. We aim to support access to multi-disciplinary teams for all and create a step change in improvements to the digital infrastructure, which will enable a greater proportion of anticipatory care, assessment, care and treatment to be delivered in peoples own homes and communities.

3. **Establish a new focus on mental health** by working collaboratively with our partners. We aim to lead whole-system change to create a more proactive and responsive framework in our communities which responds to key life changes and supports action in priority areas.

4. **Secure a sustainable acute hospital service and specialist care service for Scotland** by collaborating with colleagues via emerging regional plans and national planning forums, to design a new map and future vision for access to acute and specialist care services across Scotland.

5. **Strengthen future partnerships to ensure a modern, sustainable workforce.** We aim to create a future profile of care providers where integration is the norm and one which captures and supports the contribution of all partners in care including statutory bodies, the independent sector, voluntary sector, social enterprises, carers and communities. The alternatives required will require all leaders to think differently, and act swiftly.

---

**Vicky Irons**  
Chair, Chief Officer Group and  
Chair, Health and Social Care Scotland

**Peter Murray**  
Chair, IJB Chair and Vice-Chair Group

September 2019

---

**An animation of our Statement of Intent, Future Collaborative Conversations, is on our YouTube channel, click this link to view.**

[www.hscscotland.scot](http://www.hscscotland.scot) | @HSCScotland